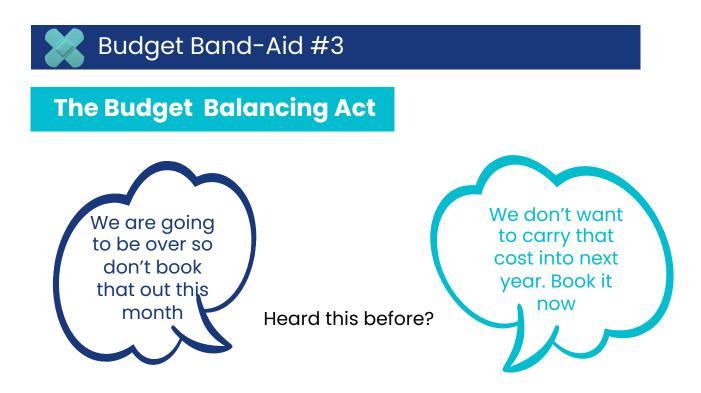
Robert Bihar



When your **measures are one dimensional**, you risk your budget owners overlooking the impact that their decisions will have on other areas of the business.

The **short-term focus** on balancing the budget will take precedence over the longer-term effect.

This is a **reaction** to being measured on short-term outcomes. Nobody likes to see their numbers in red. Especially when they are being judged by their bosses and peers.

The more ambitious the budget target, the more likely other factors will be overlooked.

Understanding and overcoming this reaction to budgeting will improve the quality and accuracy of your budget.

I'm Robert Bihar. I write about Finance for Operational Leaders and their teams. Subcribe to my **Behind the Numbers** newsletter to learn more.